

Analytical Framework of
Board Governance Health Assessment
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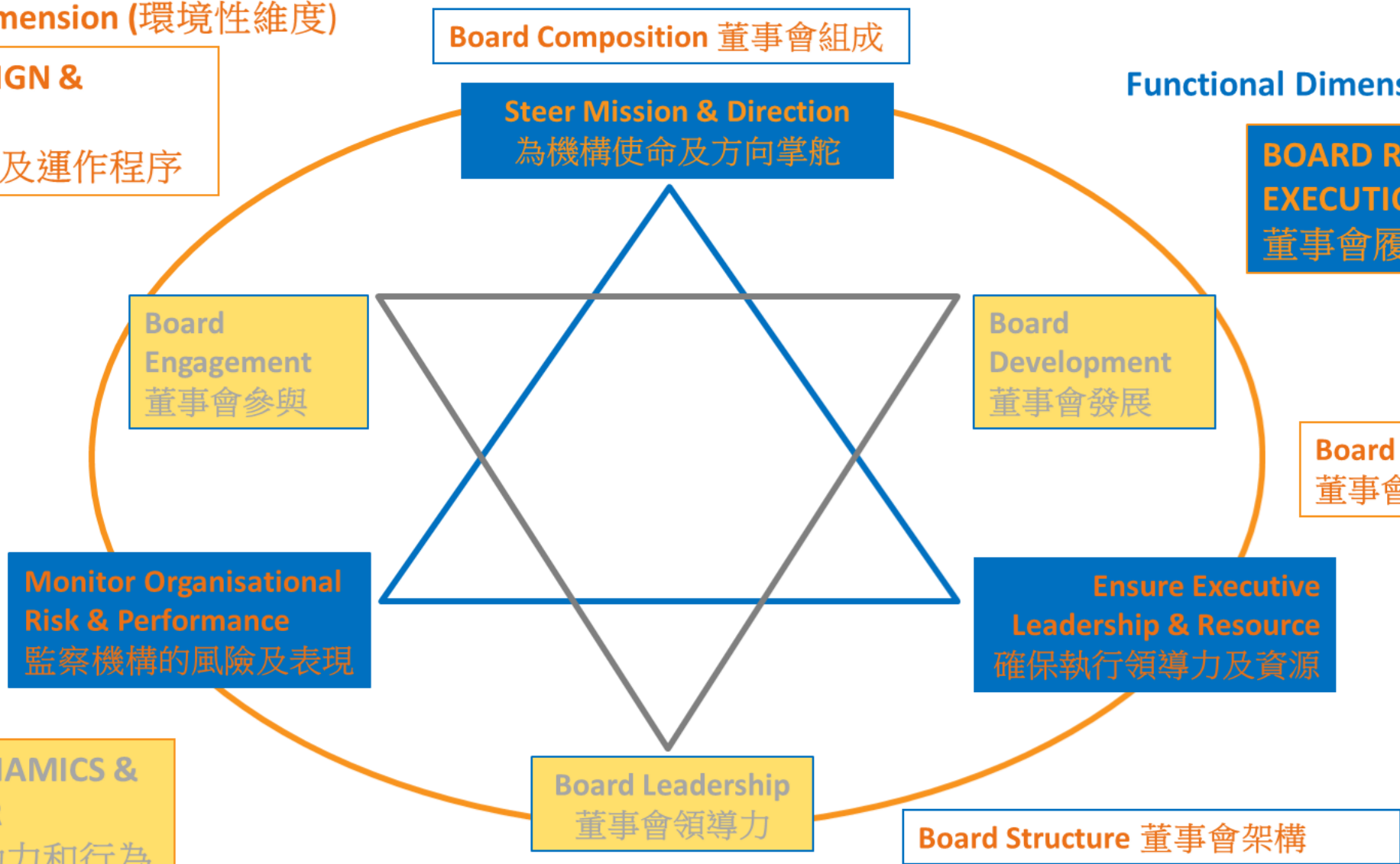
Conceptual Framework

Contextual Dimension (環境性維度)

BOARD DESIGN & PROCESSES
董事會設計及運作程序

Functional Dimension (功能性維度)

BOARD ROLE EXECUTION
董事會履行角色



BOARD DYNAMICS & BEHAVIOUR
董事會的動力和行為

Interactive Dimension (互動性維度)

3 Dimensions 3個維度

1. Contextual Dimension: Board Design & Processes

環境性維度：董事會設計及運作程序

2. Functional Dimension: Board Role Execution

功能性維度：董事會履行角色

3. Interactive Dimension: Board Dynamics & Behaviour

互動性維度：董事會的動力和行為

3 Dimensions 3個維度	9 Elements 9個元素
Board Design & Processes 董事會設計及運作程序	<ol style="list-style-type: none"> 1. Board composition 董事會組成 2. Board structure 董事會架構 3. Board processes 董事會運作程序
Board Role Execution 董事會履行角色	<ol style="list-style-type: none"> 1. Steer Mission & Direction 為機構使命及方向掌舵 2. Ensure Executive Leadership & Resource 確保執行領導力及資源 3. Monitor Organisational Risk & Performance 監察機構的風險及表現
Board Dynamics & Behaviour 董事會的動力和行為	<ol style="list-style-type: none"> 1. Board Development 董事會發展 2. Board Engagement 董事會參與 3. Board Leadership 董事會領導力

3 Dimensions 9 Elements 21 Aspects	Contextual Dimension (I) Board Design & Processes	Functional Dimension (II) Board Role Execution	Interactive Dimension (III) Board Dynamics & Behaviour
<p>() = number of good practices in the aspect concerned.</p> <p>There are 62 good practices in total.</p>	<p>1 Board Composition</p> <p>1.1 The Set-up (2)</p> <p>1.2 The Team Mix (2)</p> <p>2 Board Structure</p> <p>2.1 The Design (2)</p> <p>2.2 Delegation & Delineation of Authority (2)</p> <p>3 Board Processes</p> <p>3.1 Meeting Efficiency & Effectiveness (4)</p>	<p>4. Steer Mission & Direction</p> <p>4.1 Shape Mission & Vision (4)</p> <p>4.2 Involve in Strategic Planning (3)</p> <p>5. Ensure Executive Leadership & Resource</p> <p>5.1 Support Top Tier Executive (3)</p> <p>5.2 Ensure Adequate Financial Resource (3)</p> <p>5.3 Provide Expertise & Access (2)</p> <p>6. Monitor Organisational Risk & Performance</p> <p>6.1 Oversee Risk & Compliance (4)</p> <p>6.2 Ensure Accountability to Stakeholders(2)</p> <p>6.3 Monitor Performance (3)</p>	<p>7. Board Development</p> <p>7.1 Recruitment (3)</p> <p>7.2 Capacity Building (3)</p> <p>7.3 Succession Planning (2)</p> <p>8. Board Engagement</p> <p>8.1 Positive Culture (4)</p> <p>8.2 Foster involvement and commitment (4)</p> <p>9. Board Leadership</p> <p>9.1 Constructive Partnership with Management (3)</p> <p>9.2 Monitor Board Performance (3)</p> <p>9.3 Impact of Board Leadership (4)</p>